## **Eurobank EFG**

### **Deputy CEO M. Colakides**

Presentation for BofA-ML Banking and Insurance CEO Conference – September 29th, 2009







- 1. Macroeconomic environment: still challenging but improving
- 2. Strong improvement in organic profits in 2Q
- 3. Managing Risks
- 4. Ample liquidity Strong capital
- 5. Management priorities going forward

### Strong footprint in Greece & New Europe

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### Greece: Positive factors in 2009...

- GDP marginally negative (-0.9%), outperforms EU -16, C/A deficit narrows
- Tourism activity better than feared
- Positive credit expansion Greek banks well capitalized & profitable
- Sovereign cost of borrowing improves

### □ …but also concerns

- Budget deficit widened estimated at 6-7% of GDP
- Over-indebted state (Debt/GDP of 103%) No fiscal stimulus capacity
- Unemployment of the rise at 9.1%



### □ New Europe: handles external shocks ...

- Policy actions & international initiatives create more stable conditions
- Inflation and interest rates decelerate CDS & risk premia decline
- C/A deficits shrink drastically FX & funding risk pressures eased

### **...** recession sharper, but shorter than expected

- Poland and Cyprus to experience mild slowdown
- Rest of NE's GDP is expected to decline by 4-7% with Ukraine by -12%
- Global GDP growth expected (IMF) at +3% in 2010
- Most N.E. countries (POL, ROM, UKR) positive GDP growth in 2010

### Medium term upside potential and prospects for New Europe remain very promising



## Strong profitability improvement in 2Q

# Further improvement of profits in Q2 – mainly from organic sources

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#### Pre-provision profit on the rise



Figures in  $\in$  m.

\* excl. € 160m own debt revaluation gain

- 2Q 09 net profit at €88m up 9% qoq
- 2Q 09 pre-provision profit at €389m up 7%qoq
- NII increases by €46m in 2Q09 after a drop of €64m in 1Q 09
- Cost cutting plan resulted to OpEx savings achieved in 1Q 09 (a reduction of €39m) and maintained in 2Q 09

### **NII recovers – Commissions rebound in 2Q**

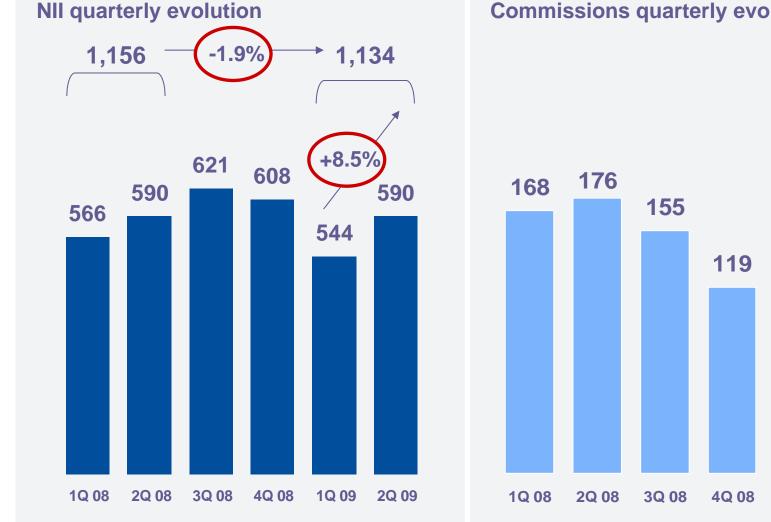


120

2Q 09

113

1Q 09



#### Figures in € m.

#### Figures in € m.

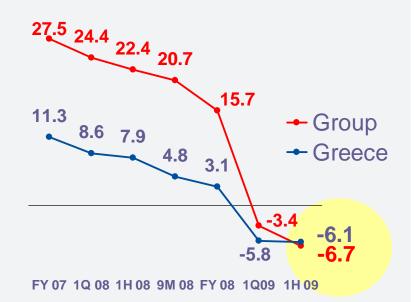
#### **Commissions quarterly evolution**

### **Best cost performance in sector; -6.7%yoy**

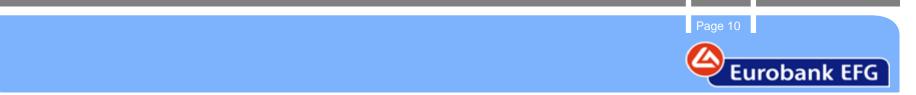


1H 09 OpEx drops by 7% yoy

776 -6.7% 725 Admin. 359 & depr. 334 6.9% 417 6.5% Staff 390 1H 08 1H 09 Sharp cost deceleration (yoy%)



Figures in € m.

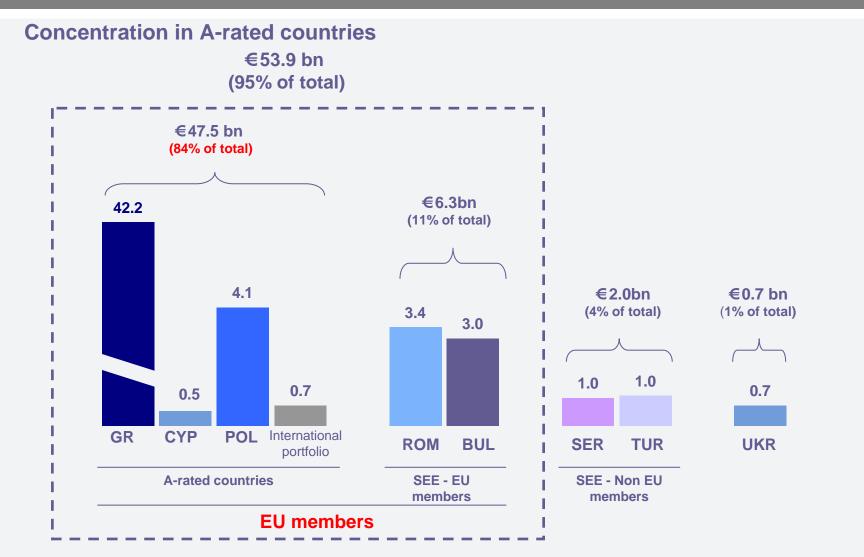


## Managing Risks

### Prudent geographical diversification of loan book

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\*Includes NE loans granted to subsidiaries of GR or other multinational groups, Figures in € bn

### **Asset quality evolution**

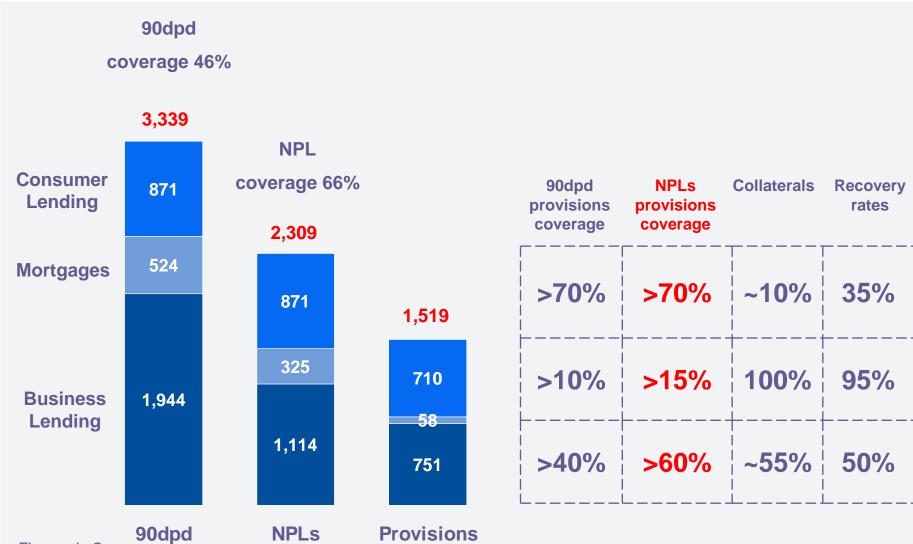


NPL Ratio & cost of risk Early buckets in retail (1-89 days) -19% 4.08% ▲ 4.17% YTD 6,139 6,144 4,982 886 1.093 3.23% -35% 709 2.74% 3.01% 2.45% 5,258 5,046 4,273 -15% 2.06% 2.09% 4Q 08 1Q 09 2Q 09 1.89% 1.30% 1.67% Greece New Europe Figures in € m 1.07% 5.9% 4.9% 3.9% 3.4% **FY 08** 1Q 08 2Q 09 1Q 09 --- Group NPLs ---- New Europe NPLs **9M 08 FY 08** 1Q 09 2Q 09 ---- Group cost of risk --- Group 90dpd

### Ample provision coverage

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Figures in € m

### **Risk Management Action Plan**



- Tighter/more selective underwriting. Risk Weighted Asset rebalancing.
- Collections: Full deployment (retail) in all countries, use of common Group software, use of branch networks.
- Rescheduling: Lower instalments, improved/new collateral, addressed to liquidity squeezed (not insolvent) consumers and small businesses.
- Intensified foreclosure action against bad debts.
- Accelerated provisioning primarily after 90+ (100% CLB w-off after 360). EFG P&L will benefit when deterioration stops/flattens out
- Setting up an International Corporate Credit Division



### Ample liquidity – Strong capital

# Strong deposit gathering; selective loan growth; improved liquidity position





#### Loans-to-deposits ratio evolution (%)



- Core deposits up 14% since the last quarter
- New Europe liquidity at highest levels ever
- Readily available liquidity exceeds
  €6bn
- Lending to accelerate selectively in 2H 09

### Strong capital base supported organically

Reduced risk asset in spite of growing loan book

Capital Adequacy	FY 08 (%)	1H 09	July 09 (pro-forma for placement of treasury stock)
Equity Tier I ratio (Core Tier 1 less goodwill)	7.1%	8.0% €3.8bn	<mark>8.6%</mark> €4.0bn
Core Tier I ratio	8.0%	9.2% €4.3bn	<mark>9.8%</mark> €4.6bn
Total Tier I	8.0%	10.2% €4.8bn	<b>11.4%</b> €5.3bn
Total CAD ratio	10.4%	11.5% €5.4bn	<b>12.6%</b> €5.9bn
	FY 08	1H 09	July 09
RWAs (€bn)	48.4	47.1	47.0

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In July 2009 Eurobank EFG issued € 300m of hybrid Tier 1 notes, and in September placed 26.3m own shares (4.9% of total outstanding)

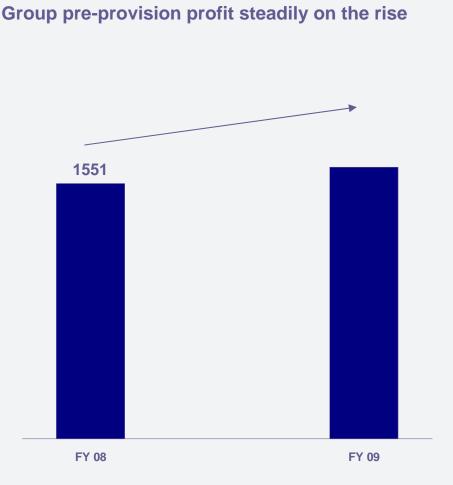


## Management priorities – going forward

### **Management priorities in 2009**



- To sustain and improve pre-provision earnings capacity
  - Accelerating selectively business development and volume growth in 2H 09
  - Group NIM to approach 3% by end-2009
  - Cost containment in 2009 to exceed 5% reduction
- New Europe increased profitability



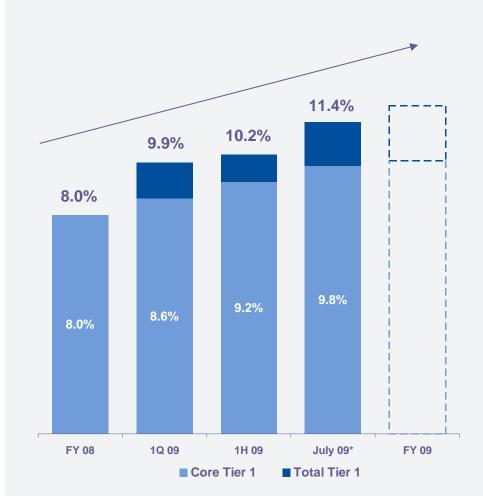
### Management priorities in 2009 cont.



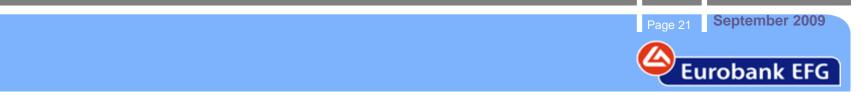
 To maintain effective & efficient risk and liquidity management process

- Solid risk underwriting policies and intensive collection efforts
- Prudent provisioning
- Conservative liquidity management
- To further bolster the group's capital position

Capital to strengthen further



\* Pro forma for placement of treasury stock



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